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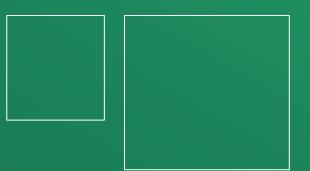
"Austria in EU Hydrogen market" workshop

Opening remarks - "6x/4x/2x" - Erik Rakhou, BCG and co-author "Touching Hydrogen Future"

19 JUNE 2023, VIENNA (VIRTUAL)

Overview presentation

Introduction
6x Global promises
4x European challenges
EU progress on targets
EU policy environment
So what for a Hydrogen path for roll-out - 2 suggestions



Your BCG Team in the room today

Erik Rakhou Associate Director, Amsterdam



Member of global BCG team for energy transition / H2

Focus on the nexus of energy transition strategies, regulation and policy

Distinct 20+ years experience in both commercial and policy roles, in many different geographies

Welcome to connect via <u>Linked-in</u> or at <u>Rakhou.Erik@bcg.com</u> / the book "Touching Hydrogen Future" available via www.europeangasmarket.eu

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6 x Promises of global Hydrogen market

- Supply potential - 3 digit GW+ projects announced worldwide

- Governmental support rising - IRA, Fitfor55 targets, EU Hydrogen bank

- Green premia becoming available

- Commercial funding getting ready

- Technologies supporting the Hydrogen market adoption advancing

- First Giga-projects progressing

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4 x European challenges

- Competitive access to Renewable power - and for blue Hydrogen natural gas access - an issue

- Material infrastructure development yet to start

- Investability yet to show in Europe at "RePower EU"-needed scale, with few exceptions

- EU rules to be finalized

Key EU H₂ goals are WIP

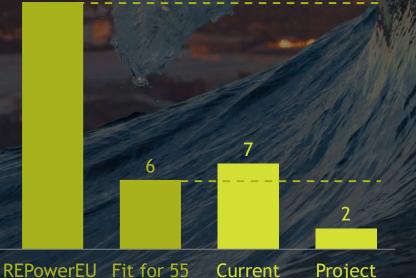
2024 electrolyser target GW



H2 strategy Project target pipeline¹

2030 H₂ demand target Mt H₂-equivalents

20



PowerEU Fit for 55 Current Project target target policies pipeline² The EU H_2 regulatory environment is taking shape. Key regulations like quotas for H_2 use, criteria for green H_2 and CBAM have been agreed on.

Under this policy trajectory, key targets will be missed. Current developments are far from 2020 H₂ strategy or REPowerEU targets. Climate targets can still be reached as policies are on track for Fit for 55 targets.

Companies need to adapt their strategies accordingly. H_2 suppliers should assume realistic demand and build projects with sufficient regulatory certainty. Other projects may be more dependent on pending policies like the H_2 bank or specifics of H_2 use quotas here companies need to watch closely.

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1. Only includes green H_2 projects in feasibility/FEED/FID 2. Only includes low-carbon H_2 projects in FID stage (i.e., 9% of total announced low-carbon H_2 production capacity by 2030) | Source: European Commission; GlobalData; BCG H_2 demand model; BCG analysis

The EU H₂ regulatory environment is taking shape

EU production



Production subsidies at national level Netherlands SDE++; Germany H2Global (first delivery of ~0.1Mt H₂-derivatives imports¹ in 2024)

EU H₂ bank - 1st tender Q423 Max. 3 projects, delivering 0,2% to 0,4% of RePower EU imp. Target*

Carbon price CBAM creates incentive for low-C NH₃ imports

"Green" criteria

Delegated acts pursuant to RED II define what is needed for projects to sell into EU use quota market (2030: ~5 Mt H₂-eq)

Cross value chain funding

Important Projects of Common European Interest (up to €10.6bn approved for IPCEI Hy2Tech and Hy2Use in 2022, more expected in 2023); Innovation Fund; Germany "Klimaschutzverträge"

Regulation in place or agreed on

Some national reg.; EU in the making

Regulation lacking

First auction includes imports for e-ammonia, e-methanol and e-SAF 2. Assuming regional truck distribution with a H₂ fuel consumption of 0.06kg/km and annual mileage of 80,000km | Source: European Commission; BCG H₂ demand model; Transport & Environment; BCG analysis *Assuming 2 to 4 EUR/kg subsidy, 800 mln EUR budget, 10 years tenor. **EHB is planned to provide 53k kilometers, of which 60% repurposed at up to 143 bn EUR cost - source: EHB 2023 website.

H₂ infra regulation Enables repurposing of up to 32,000 km gas grid**

Midstream

Refuelling infra AFIR: every 200km HRS resulting in >600 HRS and fueling up to ~50k trucks² by 2031



H₂ use quotas RED III: 42% green H₂ in industry 2030 (~4 Mt H₂) FuelEU Maritime: 1% efuels 2031 (~0.5 Mt H₂) REFuelEU aviation: 1.2% e-SAF 2030 (~0.5 Mt H₂)

Carbon price ETS 2030: ~130 € expect.

- no free allow. by 2034

What is a good Hydrogen path for roll-out -2x suggestions "tbd"



Art of pacing & incentivizing local demand switch - e.g. steel, refining



Anticipate future demand by 5-10 years, and **build/repurpose supporting infrastructure** early, in collaboration with neighbours



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